I am very pleased to present the Northern California Innocence Project’s Fiscal Year 2013-2014 Annual Report.

This has been a phenomenal year for NCIP. On the legal front, NCIP handled 755 new requests for assistance and George Souliotes walked free. The NCIP law school clinic was revamped to a two-semester course that deepened the experience for our students. Governor Brown signed two NCIP-supported bills – one to prevent false confessions of juveniles accused of murder by requiring that police departments videotape these interrogations; the other to make it easier for the wrongfully convicted to receive the compensation to which they are entitled. Close to 200 people – the majority from law enforcement – attended NCIP’s Eyewitness Identification Best Practices Symposium, where they heard from district attorneys, police chiefs, researchers and advocates about how wrongful convictions can be prevented. NCIP completed an extensive strategic planning process that produced a five-year Strategic Plan and one-year Operating Plan. And NCIP took a significant step toward long-term financial sustainability by starting a reserve fund consisting of this year’s $312,867 budget surplus.

We at NCIP are extremely grateful to all those who made our success possible this year: our staff, students, clients, volunteers, donors, partners, advisory board, Dean Lisa Kloppenberg and Santa Clara University School of Law, and Father Michael Engh and Santa Clara University.

Together, we are realizing NCIP’s mission to promote a fair, effective and compassionate criminal justice system and protect the rights of the innocent.

Sincerely,

David Onek
Executive Director
NCIP MISSION

The Northern California Innocence Project’s mission is to promote a fair, effective and compassionate criminal justice system and protect the rights of the innocent.

NCIP VISION

The Northern California Innocence Project envisions a criminal justice system that makes us safer, is cost-effective, and is fair and equitable. NCIP envisions a criminal justice system that accurately separates the innocent from the guilty and treats all with fairness and compassion. NCIP strives to partner with all stakeholders — from law enforcement to advocates — to ensure that this vision is realized.

NCIP GOALS

Exonerate the innocent
Ensure excellence in clinical education
Reform criminal justice policy
Build a cutting-edge training institute
Ensure organizational effectiveness and sustainability
NORTHERN CALIFORNIA INNOCENCE PROJECT

Staff
David Onek, Executive Director
Linda Starr, Legal Director
Aaron Aguas-Rao, Case Manager
Maitreya Badami, Assistant Legal Director
Charlotte Chinnery, Volunteer Attorney
Tamara Crepet, Staff Attorney
Melissa Dague O'Connell, Staff Attorney*
Rhonda Donato, Supervising Attorney*
Cathy Dreyfuss, Directing Attorney
Rhonda Dyer, Database Administrator
Kelley Fleming, Staff Attorney
Todd Fries, Operations Director*
Paige Kaneb, Supervising Attorney
Sandy Lichau, Office Manager
Audrey Redmond, Communications Director
Karyn Sinunu-Towery, Volunteer Attorney

Advisory Board
Jim Anderson, Founding Partner, Foundation Capital and Legacy Venture
Lindsay Andrews, Vice President, Sard Verbinnen & Co
Margalynne Armstrong, Professor of Law, Santa Clara University
Franky Carrillo, Exoneree and Advocate
Don Dodson, Presidential Professor of Global Outreach, Santa Clara University
Nancy Heinen, Partner, SV2 Social Venture Fund
Former Senior Vice President and General Counsel, Apple Computer, Inc.
John Hollway, Executive Director, Quattrone Center for the Fair Administration of Justice
Ellen Kreitzberg, Professor of Law, Santa Clara University
Nikki Pope, Attorney*
Rick Walker, Exoneree and Advocate
Elizabeth Zitrin, Vice President, World Coalition Against the Death Penalty

*Santa Clara University School of Law Alumni
EXONERATING THE INNOCENT

Exonerating the innocent has always been NCIP’s central goal. Since its founding in 2001, NCIP has secured the freedom of 17 people. In FY 2013-2014, NCIP received 755 new requests for assistance from indigent California inmates and NCIP lawyers and students spent over 27,000 hours on investigation and casework.

On July 3rd, 2013, NCIP client George Souliotes walked free after serving 16 years in prison. NCIP, together with pro bono partner, Orrick, Herrington & Sutcliffe LLP, dedicated ten years to investigating and collecting evidence to discredit the faulty forensic analysis used to convict him of arson and triple murder in a deadly 1997 Modesto fire. The federal district court found compelling evidence of innocence based on the investigation and ordered a retrial. With just weeks to prepare, another pro bono partner, Morrison & Foerster LLP, volunteered to spearhead the defense trial team. Ultimately, the State of California conceded that it could not prove the fire was deliberately set and Souliotes was released from prison after his attorneys successfully negotiated an agreement to secure his immediate freedom.

Souliotes is now living in Southern California near his sister and is happily reunited with his adult children. Formerly a professional ballroom dancer, he still frequently dances for exercise, and is looking forward to doing some construction work with his son over the next year.
ENSURING EXCELLENCE IN CLINICAL EDUCATION

NCIP’s clinical program is one of the top programs in the nation. More than 700 Santa Clara Law students have graduated from NCIP since 2001. NCIP’s clinical students master key lawyering skills while also developing a clear sense of their ethical obligations as future lawyers.

This year the NCIP clinic was revamped so that students take the course for two semesters, instead of just one. This provides a deeper educational experience for students and greater support to clients.

“With the yearlong course at NCIP I felt I had an opportunity to actually accomplish something in the cases I was working on,” said Reed Wagner, NCIP yearlong clinic student. “The nature of habeas is so complex that if I had only been involved for a semester, I would have gotten great skills, but I wouldn’t have had the rewarding opportunity of applying them.”
The Northern California Innocence Project was instrumental in passing two crucial pieces of California legislation that were signed by Governor Brown in 2013. The first bill, SB 569, sponsored by Sen. Ted Lieu, helps to prevent false confessions by juveniles accused of murder by requiring that police departments videotape these interrogations. The second bill, SB618, sponsored by Sen. Mark Leno, streamlines the process for the wrongfully convicted to receive compensation for their erroneous convictions. NCIP exonerees Maurice Caldwell and Franky Carrillo traveled to Sacramento to testify and urge state representatives to pass these bills.

NCIP also began work on two bills for the following legislative session, sponsoring SB 1058 and SB 980. SB 1058 is designed to help exonerate innocent men and women who were wrongfully convicted based on outdated expert testimony; NCIP exoneree George Souliotes testified at the state capitol to support this bill. SB 980 is designed to improve the process for wrongfully convicted prisoners to obtain DNA testing to prove their innocence.
BUILDING A CUTTING-EDGE TRAINING INSTITUTE

NCIP has established itself as an expert on eyewitness identification, one of the leading causes of wrongful convictions. On May 21, 2014, NCIP hosted a highly successful Eyewitness Identification Best Practices Symposium, in partnership with the International Institute of Criminal Justice Leadership at the University of San Francisco (USF). Nearly 200 people attended the symposium, two-thirds of whom were prosecutors or law enforcement. The audience also included criminal defense attorneys, civil rights attorneys, forensic scientists and others. The symposium, sponsored by a Flom Incubator Grant from the Skadden Fellowship Foundation, featured Santa Clara District Attorney Jeff Rosen, San Francisco District Attorney George Gascon, and Alameda District Attorney Nancy O’Malley; San Francisco Police Chief Greg Suhr, Los Gatos Police Chief Scott Seaman, and El Cerrito Police Chief Sylvia Moir; criminal justice reform and victims advocate Jennifer Thompson; and Dr. Jennifer Dysart, one of the leading researchers on eyewitness identification. 84% of attendees graded the symposium as outstanding or very good and 97% of respondents stated that they were very likely or likely to attend future NCIP symposia. The symposium led some jurisdictions to immediately make changes to their existing procedures. NCIP also presented on eyewitness identification best practices to the Alameda County Chiefs of Police and Sheriff’s Association at their annual conference.
FISCAL YEAR 2013–2014 TIMELINE

SEPTEMBER 25
NCIP exonerees Maurice Caldwell and Franky Carrillo travel to Sacramento to urge state representatives to pass two important bills into law: SB 569, requiring police to videotape juvenile interrogations in murder cases, and SB 618, to eliminate obstacles to exoneree compensation.

JULY 3
George Souliotes walks free after 16 years of wrongful incarceration.

AUGUST 19
NCIP clinic begins the academic year as a full-year program.

OCTOBER 13
Gov. Brown signs SB 569 and SB 618, two NCIP supported bills into law.

NOVEMBER 1
NCIP’s federal Bloodsworth Postconviction DNA Testing Grant and Wrongful Convictions Grant begin.

OCTOBER 3
NCIP hosts a house party at David Onek’s home in San Francisco featuring Senator Mark Leno and exoneree Franky Carrillo.

DECEMBER 12
Reform advocate Jennifer Thompson speaks at an NCIP house party in Los Gatos.
FISCAL YEAR 2013–2014 TIMELINE

**JANUARY 22**
NCIP presents on eyewitness identification best practices at the Alameda County Chiefs of Police and Sheriff’s Association annual meeting.

**MARCH 27**
NCIP holds its Seventh Annual Justice for All Awards Dinner.

**JANUARY 29**
NCIP completes its 5-year strategic plan.

**APRIL 1**
NCIP completes its organizational restructuring.

**MAY 21**
NCIP hosts its Eyewitness Identification Best Practices Symposium in San Francisco.

**JUNE 10**
NCIP exoneree George Souliotes testifies at the California Assembly Public Safety Committee Hearing in support of SB 1058.
ENSURING ORGANIZATIONAL EFFECTIVENESS AND SUSTAINABILITY

The Northern California Innocence Project completed a comprehensive strategic planning process and published the resulting five-year Strategic Plan in January 2014. As part of the process, NCIP staff identified 25 stakeholders to provide valuable input about NCIP through one-on-one interviews. The resulting Strategic Plan outlines key findings from the stakeholder interviews, sets out NCIP’s new mission and vision, and provides organizational goals, strategies and objectives that will guide NCIP’s work for the next five years. The Strategic Plan can be found on NCIP’s website at www.ncip.scu.edu. To implement the Strategic Plan, NCIP also completed a one-year Operations Plan, which is reviewed and revised quarterly to ensure accountability.

Seeking to further increase organizational effectiveness and sustainability, NCIP developed a new organizational structure. The organizational restructuring was completed in April of 2014, with the creation of three new positions: Operations Director, Communications Director and Assistant Legal Director.

NCIP took a significant step toward long-term financial sustainability by starting a reserve fund consisting of FY 2013-2014’s $312,867 budget surplus.
FISCAL YEAR 2013–2014 BUDGET

Revenue
(July 1, 2013 – June 30, 2014)

<table>
<thead>
<tr>
<th>Description</th>
<th>Revenue</th>
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<tbody>
<tr>
<td>Contributions</td>
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<tr>
<td>Government</td>
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<tr>
<td>Santa Clara Law</td>
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<tr>
<td>Endowment Interest</td>
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<td>Foundations</td>
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<tr>
<td>Attorney Fees</td>
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<tr>
<td><strong>TOTAL REVENUE</strong></td>
<td><strong>$2,253,371</strong></td>
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Expenses
(July 1, 2013 – June 30, 2014)

<table>
<thead>
<tr>
<th>Description</th>
<th>Expenses</th>
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<tbody>
<tr>
<td>Program Services</td>
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<tr>
<td>Fundraising</td>
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<tr>
<td>Management &amp; General</td>
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<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>$1,940,504</strong></td>
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<tr>
<td><strong>NET REVENUE OVER EXPENSES</strong></td>
<td><strong>$312,867</strong></td>
</tr>
</tbody>
</table>
14 Exonerees attended and were celebrated at NCIP’s Seventh Annual “Justice for All” Awards Dinner.

Obie Anthony received a finding of actual innocence, which is key in applying for compensation.

Mashelle Bullington opened a restaurant in Livermore called “The Junction.”

Maurice Caldwell and his partner Pam welcomed a baby boy into their family.

Maurice Caldwell and Franky Carrillo traveled to Sacramento to urge state representatives to pass two important bills, SB 569 and SB 618 into law.

Franky Carrillo and his partner Efty welcomed a baby boy into their family.

George Souliotes, his son and his sister visited with NCIP staff before Linda Starr presented to the Santa Clara Law community about his case.

George Souliotes testified at the Assembly Public Safety Committee Hearing in support of SB 1058.

Rick Walker and Franky Carrillo joined the NCIP advisory board.

Compensation for Johnny Williams and Franky Carrillo was approved by The California Victim Compensation and Government Claims Board.
Nearly 400 supporters came out to honor exonerees and award recipients at the Northern California Innocence Project’s seventh annual Justice for All awards dinner, held on Thursday, March 27, 2014 at the Hotel Sofitel in Redwood City. The 2014 award recipients included:

**James Brosnahan**, a Morrison Foerster partner and legend of the trial bar, who stepped in with his team, just weeks before trial to represent Mr. Souliotes and won the key legal arguments that secured his immediate release.

**Denise Foderaro**, whose leadership and unwavering determination to exonerate the wrongfully convicted and make policy changes to prevent future wrongful convictions inspires others to act on behalf of the wrongfully convicted.

**Police Chief Scott Seaman**, a tireless advocate for improving the methods law enforcement agencies statewide use to collect and preserve eyewitness identification evidence.

**George Souliotes**, NCIP client who was freed after 16 years of incarceration for an arson and triple murder he did not commit.

The annual gala, which was hosted by MC Hammer, showcased the inspiring stories of NCIP’s amazing exonerees, tireless advocates, and the many who continue to work for critically needed policy reforms.
<table>
<thead>
<tr>
<th>Exonimators ($100,000+)</th>
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<tbody>
<tr>
<td>Gerbode Family Foundation</td>
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<tr>
<th>Liberators ($50,000-$99,999)</th>
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<tr>
<td>Kathryn &amp; Richard Kimball The Bob &amp; Renee Parsons Foundation Frank &amp; Denise Quatrone</td>
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<thead>
<tr>
<th>Freedom Fighters ($25,000-$49,999)</th>
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<tbody>
<tr>
<td>Frank &amp; Denise Quatrone Foundation Forever Young Foundation/ HGGC Elaine &amp; Ken Langone Qatalyst Group Horace W. Goldsmith Foundation</td>
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<table>
<thead>
<tr>
<th>Leaders ($10,000-$24,999)</th>
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<table>
<thead>
<tr>
<th>Defenders ($2,500-$4,999)</th>
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</table>

<table>
<thead>
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<th>Partners ($500-$999)</th>
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<tbody>
<tr>
<td>Simona Aognolucci &amp; Elias Batchelder Margalyne Armstrong Michele &amp; Allen Asch Teri Barr Harris Barton Rochelle Bochner Colleen &amp; Dirk Chien Laura Conger Colette Crutcher &amp; Mark Roller</td>
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<table>
<thead>
<tr>
<th>Defenders ($1,000-$2,499)</th>
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</thead>
</table>

<table>
<thead>
<tr>
<th>Associates ($250-$499)</th>
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</thead>
<tbody>
<tr>
<td>Rhonda Andew Brian Augusta Amy Bach &amp; John Markman The Baco Che-Na-Wah Bazaar Foundation Rita Beamish &amp; Paul Costello Jacqueline &amp; Richard Boberg Jim Carteris Anil Chalasani</td>
</tr>
</tbody>
</table>
Louise & Christopher Rasmussen
Ann Ratcliffe
Audrey Redmond
Marcia & Chris Riedel
Maria Ristow
Lisa Roberts & Patrick King
Mario Rodriguez
Michael Romano
Carla & H. David Rosenbloom
Ellen & Jeffrey Rudy
Carol Sandman
Ronnie Sandolow
Julian Scrucci
Elisabeth Semel
Lisa Shannon
Steve Shapiro
Bonni & Jon Shenk
Monique Sherman-Hannigan
Harriet Siegel
Karyn Sinuino-Towery
Jerome Smith
Pearl Saloff
Alexandros Souliotes
Kaye & John Spilker
Jennifer & Thomas Still
Rod Streater
Louise Swig
Elizabeth Tabari
Keyvan Tabari
Robert Tanenbaum
Toni Taylor
James Thomson
Lisa Toller-Sliva
Abigail Trillin
Tony Tucker
Kennis Tucker
William Tucker
Robin & Jay Varon
Johanna & Michael Wald
Nancy Walker
Phyllis & Richard Wasserstrom
Robert Weissberg
Ethan Weiss
Lisa Westrich & Scott Taylor
Catherine White
Clinton Wong
Jenny Woods
Nancy & Eric Wright
Anders Yang
Gail & Peter Yessne
Megan Yip
Sara Zalik
William Zeman
Jesse Zitron

Friends (Up to $99)
Jeff Adachi
Jeffrey Alford
Avital Andrews
Alexandra Ayoub
Maitreya Badami
Ann Balin
Mauro Battocchi
Mary Beckary
Stacey Beggs
Teri Bergman
Asher Berry
Shay Bilchik
Sarah & Griffin Bonini
Megan Boucher
Nancy Bowdan
Jane Bowers
Amy Boyd & Kenneth Clark
Lauren & J. Demain Brener
Alyson Brewer
Barbara Brooks
Rahnz Brown
Tami Bryant
Charlotte Burchard
Jennifer Burden
Laura Burges
William Butkus
Donna Calame
Valerie Calvano
Phillip Cherney
Emily Chiswick-Patterson &
Mutan Shacham
Ruth Clifford
Vince Cogan
Megan Crane
Mary Sue Crawford
Margit David
Laurel Davidson
Daniel Dean
Molly Del Toro
Alexandra Dickson
Lyn Dolce
Adam Dratch
Heather & Joshua Edelman
David Elkins
Alan Feller
Jan & Jerry Finney
Kelley Fleming
Garden Fresh Restaurant Corp.
Marie Gassee
Sarah Gilman
Robin Goldfaden & Kenneth
Sugarmen
Darrell & Ruth Goodin
Joan & Robert Grant
Stephen Greenberg
Katherine Herz
Stephen Hettlemen
Ellen & Matt Hoffman
Victoria Holdridge
Lisa Houston
Janet & James Hustler
Cecilia Issac
Laura Issacs
Arthur Jackson
Michele & Kevin Jones
Abigail & Matthew Kahn
Jennifer Kern
Jim Kingdon
Elizabeth LaFerriere
Thomas Langman
Darya Larizadeh
James Lee
Jeff Levin
Leslie Levitas
Ellen Levy
Joyce & Mark Levy
Rose & Sherwin Lewis
Bethany Lobo
Scott Lucas
Samara Marion
Margaret Martin
Ann Matranga
Cory McBride
Laurie McCann
Kevin McManus
Julie Merrin-Sachs
Elizabeth Messmer
Noah Metz
Giuliana Milanese
Erika Milvy
Vera Milvy
Grethen Morgan
Jo Ann Morgan
Adele Negro
Patricia Nipper
Michael Nolan
Beverly Norman-Cooper
Edward Ott
Joel Packer
Marie Pappas
Dennis Ranieri
Esther & J.A. Rechenmacher
Laurel Rest
Rowena Richie &
Edward Frauenheim
Richard Rosenberg
Jared Rowe
Rochelle Rubenstein
Nancy Rubin
Stephen Scherr
Norman Schlossberg
Kristi Schulenberg
Brendan Seaman
Laura Seaman
Michelle Seger
Daniel Shain
Nanette & Thomas Silveroli
Julie Simon
Lara Srinivasan
David Steinhardt
Laura Sternberg
Margaret Stevenson & David
Flamm
Kevin Sullivan
Evelyn & Henry Swierk
Cynthia Taylor &
Michael Millman
Catherine Teare
Joy Valentini
Carmen Vargas
Karen & James Wagstaffe
Charles Wallau
Cassidy Waskowicz &
Peter Greenberger
Alice Wolin
Jean & Allen Wolman
Timothy Woodbury &
Bergen Kenny
Cedric Yap
Ana Zamora
L. Zeitler

Matching Gifts
California Healthcare
Foundation
Chevron Corporation
eBay Foundation
Bill & Melinda Gates
Foundation
Google, Inc.
Intel Foundation
Microsoft
Qatalyst Group

Honoring
In honor of Jennifer Arguelles:
Minda Arguelles
In honor of Jim Brosnahan:
David Rothman
In honor of Marco Campagna:
Andrew Ferguson
In honor of Melissa Davidson:
Laurel Davidson
In honor of Rachel Dodson &
Michael Gast:
Alexandra Ayoub
In honor of Mike Dukakis:
Phyllis & Richard Wasserstrom
In honor of Todd Fries:
Nancy Bowdan
Kathleen & Richard Duryea
Robin & Lou Fries
Rose & Sherwin Lewis
Kaye & John Spilker
Jean & Allen Wolman
In honor of Michael Isaacs:
Kathleen & Peter Deck
In honor of Eleanor Kraft:
Margo McAuliffe
Charles Wallau
In honor of Gilda Margolin:
Ephraim Margolin
In honor of Dennis McBride:
Cory McBride
In honor of David Onek:
Charlotte Burchard
Ruth Chang
Eli Cohen
Lisa & Jonathan Cohen
Rachel Cowan
Camilla Field
Florence & Peter Hart
Ellen & Matt Hoffman
Ann Matranga
Vera Milvy
Barbara Spark
Catherine White
In honor of Sean Penn:
Scott Hovey
In honor of Frank & Denise
Quattrone: